

**APEX HARMONY LODGE**  
(Registered in Singapore  
under the Societies Act)

**FINANCIAL STATEMENTS  
FOR THE FINANCIAL YEAR ENDED  
31 DECEMBER 2024**

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**CONTENTS**

|                                   |    |
|-----------------------------------|----|
| Statement by Management Committee | 1  |
| Independent Auditor’s Report      | 2  |
| Statement of Financial Activities | 5  |
| Balance Sheet                     | 9  |
| Statement of Changes in Funds     | 10 |
| Statement of Cash Flows           | 12 |
| Notes to the Financial Statements | 13 |

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**APEX HARMONY LODGE**

(Registered in Singapore under the Societies Act)

**STATEMENT BY MANAGEMENT COMMITTEE**

In the opinion of the Management Committee,

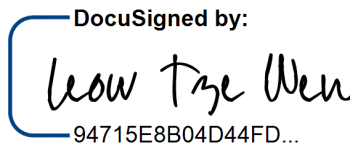
- a) the financial statements of Apex Harmony Lodge (the “Home”) as set out on pages 5 to 28 are properly drawn up in accordance with the Societies Act 1966, the Charities Act 1994 and other relevant regulations and Financial Reporting Standards in Singapore so as to present fairly, in all material respects, the financial position of the Home as at 31 December 2024, and of the financial performance, changes in funds and cash flows of the Home for the financial year ended on that date;
- b) the Home has used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations;
- c) the Home has complied with the Regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations;
- d) the accounting and other records required to be kept by the Home have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations; and
- e) at the date of this statement, there are reasonable grounds to believe that the Home will be able to pay its debt when they fall due.

On behalf of the Management Committee

Signed by:  
  
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Gan Boon Jin  
Chairman

11 March 2025

DocuSigned by:  
  
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Leow Tze Wen  
Treasurer



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## **INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF APEX HARMONY LODGE**

(Registered in Singapore under the Societies Act)

### **Report on the Audit of the Financial Statements**

#### ***Opinion***

We have audited the accompanying financial statements of Apex Harmony Lodge (the "Home") as set out on pages 5 to 28, which comprise the balance sheet as at 31 December 2024, and the statement of financial activities, statement of changes in funds and statement of cash flows for the financial year then ended, and notes to the financial statements, including material accounting policy information.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the Societies Act 1966 (the "Societies Act"), the Charities Act 1994 and other relevant regulations (the "Charities Act and Regulations") and Financial Reporting Standards in Singapore ("FRSs") so as to present fairly, in all material respects, the financial position of the Home as at 31 December 2024 and of the financial performance, changes in funds and cash flows of the Home for the financial year ended on that date.

#### ***Basis for Opinion***

We conducted our audit in accordance with Singapore Standards on Auditing ("SSAs"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Home in accordance with the Accounting and Corporate Regulatory Authority ("ACRA") *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ("ACRA Code") together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### ***Emphasis of Matter***

We draw attention to Note 4 to the financial statements. Management Committee has estimated the useful life of the Home's leasehold building to be 30 years. This is not in compliance with FRS 16 *Property, Plant and Equipment* ("FRS 16") as the Home only has a 3 years lease agreement for the land on which the leasehold building is erected. Information about Management Committee's assumptions and estimation of the useful life of the Home's leasehold building are disclosed in Note 4 and we concur with Management Committee's basis as disclosed therein. The carrying amount of the leasehold building at the balance sheet date, together with the effect on the financial statements had the Home comply with FRS 16 are disclosed in Note 4. Our opinion is not modified in respect of this matter.

#### ***Other Information***

The Management Committee is responsible for the other information. The other information comprises the Statement by Management Committee as set out on page 1 and the Annual Report for the financial year ended 31 December 2024, but does not include the financial statements and our auditor's report thereon.

**Baker Tilly TFW LLP** (trading as Baker Tilly) is a member of the global network of Baker Tilly International Ltd., the members of which are separate and independent legal entities.

Baker Tilly TFW LLP (Registration No. T10LL1485G) is an accounting limited liability partnership registered in Singapore under the Limited Liability Partnerships Act (Chapter 163A).



**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF  
APEX HARMONY LODGE (cont'd)**  
(Registered in Singapore under the Societies Act)

**Report on the Audit of the Financial Statements (cont'd)**

***Other Information (cont'd)***

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

***Responsibilities of the Management Committee and Those Charged with Governance for the Financial Statements***

The Management Committee is responsible for the preparation and fair presentation of these financial statements in accordance with the Societies Act, Charities Act and Regulations and FRSS, and for such internal control as the Management Committee determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, Management Committee is responsible for assessing the Home's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Management Committee either intends to liquidate the Home or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Home's financial reporting process.

***Auditor's Responsibilities for the Audit of the Financial Statements***

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Home's internal control.



**INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF  
APEX HARMONY LODGE (cont'd)**  
(Registered in Singapore under the Societies Act)

**Report on the Audit of the Financial Statements (cont'd)**

***Auditor's Responsibilities for the Audit of the Financial Statements (cont'd)***

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by Management Committee.
- Conclude on the appropriateness of Management Committee's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Home's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Home to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Report on Other Legal and Regulatory Requirements**

In our opinion, the accounting and other records required to be kept by the Home have been properly kept in accordance with the provisions of the Societies Regulations enacted under the Societies Act, the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the financial year:

- the Home has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- the Home has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

Signed by:

*Baker Tilly*

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Baker Tilly TFW LLP  
Public Accountants and  
Chartered Accountants  
Singapore

11 March 2025

**APEX HARMONY LODGE**

(Registered in Singapore under the Societies Act)

**STATEMENT OF FINANCIAL ACTIVITIES****For the financial year ended 31 December 2024**

|                                     | Note | Unrestricted<br>Funds<br>\$ | Restricted<br>Funds<br>\$ | Total<br>\$       |
|-------------------------------------|------|-----------------------------|---------------------------|-------------------|
| <b>2024</b>                         |      |                             |                           |                   |
| <b>Income</b>                       |      |                             |                           |                   |
| <b>Voluntary income</b>             |      |                             |                           |                   |
| Tax deductible donations            | 22   | 95,401                      | —                         | <b>95,401</b>     |
| Non tax deductible donations        |      | 6,743,648                   | —                         | <b>6,743,648</b>  |
| Donation-in-kind income             |      | 18,291                      | —                         | <b>18,291</b>     |
|                                     |      | <b>6,857,340</b>            | <b>—</b>                  | <b>6,857,340</b>  |
| <b>Charitable income</b>            |      |                             |                           |                   |
| Resident fees                       |      | 1,596,478                   | —                         | <b>1,596,478</b>  |
| <b>Grants and subsidies</b>         |      |                             |                           |                   |
| Land rental subsidy                 |      | 551,214                     | —                         | <b>551,214</b>    |
| Recurrent funding                   |      | 5,897,403                   | —                         | <b>5,897,403</b>  |
| Capital grant subsidy               | 10   | 303,132                     | —                         | <b>303,132</b>    |
| Medifund subsidy                    | 18   | 2,062,246                   | —                         | <b>2,062,246</b>  |
| Financial Assistance Scheme subsidy | 20   | 133,193                     | —                         | <b>133,193</b>    |
| Community Silver Trust Fund         | 17   | —                           | 2,735,620                 | <b>2,735,620</b>  |
| Other subsidies                     | 5    | 1,769,318                   | —                         | <b>1,769,318</b>  |
|                                     |      | <b>10,716,506</b>           | <b>2,735,620</b>          | <b>13,452,126</b> |
| <b>Other income</b>                 |      |                             |                           |                   |
| Sundry income                       |      | 126,555                     | —                         | <b>126,555</b>    |
| Bank and fixed deposit interest     |      | 638,250                     | 124                       | <b>638,374</b>    |
|                                     |      | <b>764,805</b>              | <b>124</b>                | <b>764,929</b>    |
| <b>Total income</b>                 |      | <b>19,935,129</b>           | <b>2,735,744</b>          | <b>22,670,873</b> |

The accompanying notes form an integral part of these financial statements.

**APEX HARMONY LODGE**

(Registered in Singapore under the Societies Act)

**STATEMENT OF FINANCIAL ACTIVITIES (cont'd)****For the financial year ended 31 December 2024**

|                                                                      | Note | Unrestricted<br>Funds<br>\$ | Restricted<br>Funds<br>\$ | Total<br>\$       |
|----------------------------------------------------------------------|------|-----------------------------|---------------------------|-------------------|
| <b>2024</b>                                                          |      |                             |                           |                   |
| <b>Expenses</b>                                                      |      |                             |                           |                   |
| <b>Cost of charitable activities</b>                                 |      |                             |                           |                   |
| Amortisation of Asset Capitalisation Reserve                         | 21   | (386,291)                   | 386,291                   | —                 |
| Reversal of allowance for impairment of receivables, net             | 8    | (18,916)                    | —                         | <b>(18,916)</b>   |
| Depreciation                                                         | 6    | 1,816,973                   | —                         | <b>1,816,973</b>  |
| Food expenses                                                        |      | 676,755                     | —                         | <b>676,755</b>    |
| Goods and Services Taxes                                             |      | —                           | —                         | —                 |
| Housekeeping                                                         |      | 454,142                     | —                         | <b>454,142</b>    |
| IT & software expenses                                               |      | 109,994                     | —                         | <b>109,994</b>    |
| Laundry                                                              |      | 131,603                     | —                         | <b>131,603</b>    |
| Medical                                                              |      | 478,406                     | —                         | <b>478,406</b>    |
| Minor assets expenses                                                |      | 46,846                      | —                         | <b>46,846</b>     |
| Professional fees                                                    |      | 399,129                     | 318,276                   | <b>717,405</b>    |
| Staff costs                                                          | 23   | 5,417,760                   | 456,272                   | <b>5,874,032</b>  |
| Staff allowances                                                     | 23   | 104,170                     | —                         | <b>104,170</b>    |
| Staff training                                                       |      | 48,178                      | —                         | <b>48,178</b>     |
| Staff welfare                                                        |      | 30,173                      | —                         | <b>30,173</b>     |
| Transport                                                            |      | 31,022                      | —                         | <b>31,022</b>     |
| Uniforms                                                             |      | 8,656                       | —                         | <b>8,656</b>      |
| Utilities                                                            |      | 274,933                     | —                         | <b>274,933</b>    |
|                                                                      |      | <b>9,623,533</b>            | <b>1,160,839</b>          | <b>10,784,372</b> |
| <b>Administrative and other operating expenses</b>                   |      |                             |                           |                   |
| Audit fees                                                           |      | 17,000                      | —                         | <b>17,000</b>     |
| Non-audit fees                                                       |      |                             |                           |                   |
| - auditors of the Company                                            |      | 4,800                       | —                         | <b>4,800</b>      |
| Bank charges                                                         |      | 3,713                       | 208                       | <b>3,921</b>      |
| General expenses                                                     |      | 212,200                     | —                         | <b>212,200</b>    |
| Insurance                                                            |      | 108,447                     | —                         | <b>108,447</b>    |
| Interest expense - Leases                                            |      | 54,708                      | —                         | <b>54,708</b>     |
| Landscape                                                            |      | 41,022                      | —                         | <b>41,022</b>     |
| Printing and stationeries                                            |      | 16,573                      | —                         | <b>16,573</b>     |
| Repairs and maintenance                                              |      | 187,074                     | —                         | <b>187,074</b>    |
| Telephone                                                            |      | 12,085                      | —                         | <b>12,085</b>     |
|                                                                      |      | <b>657,622</b>              | <b>208</b>                | <b>657,830</b>    |
| <b>Total expenses</b>                                                |      | <b>10,281,155</b>           | <b>1,161,047</b>          | <b>11,442,202</b> |
| <b>Surplus and total comprehensive income for the financial year</b> |      | <b>9,653,974</b>            | <b>1,574,697</b>          | <b>11,228,671</b> |

The accompanying notes form an integral part of these financial statements.

**APEX HARMONY LODGE**

(Registered in Singapore under the Societies Act)

**STATEMENT OF FINANCIAL ACTIVITIES (cont'd)****For the financial year ended 31 December 2024**

|                                     | Note | Unrestricted<br>Funds<br>\$ | Restricted<br>Funds<br>\$ | Total<br>\$ |
|-------------------------------------|------|-----------------------------|---------------------------|-------------|
| 2023                                |      |                             |                           |             |
| <b>Income</b>                       |      |                             |                           |             |
| <b>Voluntary income</b>             |      |                             |                           |             |
| Tax deductible donations            | 22   | 169,067                     | —                         | 169,067     |
| Non tax deductible donations        |      | 246,614                     | —                         | 246,614     |
|                                     |      | 415,681                     | —                         | 415,681     |
| <b>Charitable income</b>            |      |                             |                           |             |
| Resident fees                       |      | 1,731,811                   | —                         | 1,731,811   |
| <b>Grants and subsidies</b>         |      |                             |                           |             |
| Land rental subsidy                 |      | 546,153                     | —                         | 546,153     |
| Recurrent funding                   |      | 4,650,124                   | —                         | 4,650,124   |
| Capital grant subsidy               | 10   | 303,132                     | —                         | 303,132     |
| Medifund subsidy                    | 18   | 1,839,786                   | —                         | 1,839,786   |
| Financial Assistance Scheme subsidy |      | 43,596                      | —                         | 43,596      |
| Community Silver Trust Fund         | 17   | —                           | 415,681                   | 415,681     |
| Tote Board                          |      | 7,066                       | —                         | 7,066       |
| Other subsidies                     | 5    | 1,634,938                   | —                         | 1,634,938   |
|                                     |      | 9,024,795                   | 415,681                   | 9,440,476   |
| <b>Other income</b>                 |      |                             |                           |             |
| Sundry income                       |      | 66,179                      | —                         | 66,179      |
| Bank and fixed deposit interest     |      | 655,242                     | 124                       | 655,366     |
|                                     |      | 721,421                     | 124                       | 721,545     |
| <b>Total income</b>                 |      | 11,893,708                  | 415,805                   | 12,309,513  |

The accompanying notes form an integral part of these financial statements.

**APEX HARMONY LODGE**

(Registered in Singapore under the Societies Act)

**STATEMENT OF FINANCIAL ACTIVITIES (cont'd)****For the financial year ended 31 December 2024**

|                                                                                       | Note | Unrestricted<br>Funds<br>\$ | Restricted<br>Funds<br>\$ | Total<br>\$ |
|---------------------------------------------------------------------------------------|------|-----------------------------|---------------------------|-------------|
| 2023                                                                                  |      |                             |                           |             |
| <b>Expenses</b>                                                                       |      |                             |                           |             |
| <b>Cost of charitable activities</b>                                                  |      |                             |                           |             |
| Amortisation of Asset Capitalisation Reserve                                          | 21   | (370,878)                   | 370,878                   | —           |
| Allowance for impairment of receivables, net                                          | 8    | 15,161                      | —                         | 15,161      |
| Depreciation                                                                          | 6    | 1,826,298                   | —                         | 1,826,298   |
| Loss on disposal of property, plant and equipment                                     |      | 498                         | —                         | 498         |
| Food expenses                                                                         |      | 656,579                     | —                         | 656,579     |
| Goods and Services Taxes                                                              |      | 222,844                     | —                         | 222,844     |
| Housekeeping                                                                          |      | 402,144                     | —                         | 402,144     |
| IT & software expenses                                                                |      | 64,782                      | —                         | 64,782      |
| Laundry                                                                               |      | 118,966                     | —                         | 118,966     |
| Medical                                                                               |      | 451,264                     | —                         | 451,264     |
| Minor assets expenses                                                                 |      | 19,744                      | 4,203                     | 23,947      |
| Professional fees                                                                     |      | 305,058                     | 151,929                   | 456,987     |
| Staff costs                                                                           | 23   | 5,798,430                   | 227,630                   | 6,026,060   |
| Staff allowances                                                                      | 23   | 100,182                     | 264                       | 100,446     |
| Staff training                                                                        |      | 35,460                      | —                         | 35,460      |
| Staff welfare                                                                         |      | 25,659                      | —                         | 25,659      |
| Transport                                                                             |      | 30,000                      | —                         | 30,000      |
| Uniforms                                                                              |      | 5,638                       | —                         | 5,638       |
| Utilities                                                                             |      | 265,455                     | —                         | 265,455     |
|                                                                                       |      | 9,973,284                   | 754,904                   | 10,728,188  |
| <b>Administrative and other operating expenses</b>                                    |      |                             |                           |             |
| Audit fees                                                                            |      | 17,000                      | —                         | 17,000      |
| Non-audit fees                                                                        |      |                             |                           |             |
| - auditors of the Company                                                             |      | 9,066                       | —                         | 9,066       |
| Bank charges                                                                          |      | 3,391                       | 168                       | 3,559       |
| General expenses                                                                      |      | 142,675                     | —                         | 142,675     |
| Insurance                                                                             |      | 57,608                      | —                         | 57,608      |
| Interest expense - Leases                                                             |      | 42,934                      | —                         | 42,934      |
| Landscape                                                                             |      | 86,278                      | —                         | 86,278      |
| Printing and stationeries                                                             |      | 17,396                      | —                         | 17,396      |
| Repairs and maintenance                                                               |      | 209,389                     | —                         | 209,389     |
| Telephone                                                                             |      | 12,543                      | —                         | 12,543      |
|                                                                                       |      | 598,280                     | 168                       | 598,448     |
| <b>Total expenses</b>                                                                 |      | 10,571,564                  | 755,072                   | 11,326,636  |
| <b>Surplus/(deficit) and total comprehensive income/(loss) for the financial year</b> |      | 1,322,144                   | (339,267)                 | 982,877     |

The accompanying notes form an integral part of these financial statements.

**APEX HARMONY LODGE**

(Registered in Singapore under the Societies Act)

**BALANCE SHEET  
At 31 December 2024**

|                                  | Note | 2024<br>\$        | 2023<br>\$        |
|----------------------------------|------|-------------------|-------------------|
| <b>Non-current assets</b>        |      |                   |                   |
| Property, plant and equipment    | 6    | 5,465,612         | 7,148,207         |
| Deferred expenditure             | 7    | 79,840            | 119,760           |
|                                  |      | <b>5,545,452</b>  | <b>7,267,967</b>  |
| <b>Current assets</b>            |      |                   |                   |
| Inventories                      |      | 63,399            | 65,881            |
| Receivables                      | 8    | 5,023,399         | 1,228,969         |
| Cash and cash equivalents        | 9    | 29,910,691        | 22,050,901        |
|                                  |      | <b>34,997,489</b> | <b>23,345,751</b> |
| <b>Total assets</b>              |      | <b>40,542,941</b> | <b>30,613,718</b> |
| <b>Non-current liabilities</b>   |      |                   |                   |
| Deferred grant                   | 10   | 909,402           | 1,212,534         |
| Lease liability                  | 11   | 272,772           | 789,615           |
|                                  |      | <b>1,182,174</b>  | <b>2,002,149</b>  |
| <b>Current liabilities</b>       |      |                   |                   |
| Deferred grant                   | 10   | 303,132           | 303,132           |
| Lease liability                  | 11   | 524,155           | 492,318           |
| Payables                         | 12   | 2,286,014         | 1,627,585         |
|                                  |      | <b>3,113,301</b>  | <b>2,423,035</b>  |
| <b>Total liabilities</b>         |      | <b>4,295,475</b>  | <b>4,425,184</b>  |
| <b>Net assets</b>                |      | <b>36,247,466</b> | <b>26,188,534</b> |
| <b>Funds</b>                     |      |                   |                   |
| <i>Unrestricted Funds</i>        |      |                   |                   |
| General Fund                     | 13   | 8,775,531         | 3,202,777         |
| Building Fund                    | 14   | 15,146,734        | 14,065,514        |
| Asset Replacement Fund           | 15   | 4,000,000         | 4,000,000         |
| Lodge Upgrade Fund               | 16   | 3,000,000         | —                 |
|                                  |      | <b>30,922,265</b> | <b>21,268,291</b> |
| <i>Restricted Funds</i>          |      |                   |                   |
| Community Silver Trust Fund      | 17   | 3,390,709         | 1,429,637         |
| Medifund                         | 18   | 296,355           | 1,409,741         |
| Programme Fund                   | 19   | 15,000            | 15,000            |
| Financial Assistance Scheme Fund | 20   | 62,759            | 119,196           |
| Asset Capitalisation Reserve     | 21   | 1,560,378         | 1,946,669         |
|                                  |      | <b>5,325,201</b>  | <b>4,920,243</b>  |
| <b>Total funds</b>               |      | <b>36,247,466</b> | <b>26,188,534</b> |

The accompanying notes form an integral part of these financial statements.

**APEX HARMONY LODGE**

(Registered in Singapore under the Societies Act)

**STATEMENT OF CHANGES IN FUNDS****For the financial year ended 31 December 2024**

|                                                                                         | ← Unrestricted →      |                        |                                    |                                | ← Restricted →                          |                |                         |                                                 |                                          |                   |
|-----------------------------------------------------------------------------------------|-----------------------|------------------------|------------------------------------|--------------------------------|-----------------------------------------|----------------|-------------------------|-------------------------------------------------|------------------------------------------|-------------------|
|                                                                                         | General<br>Fund<br>\$ | Building<br>Fund<br>\$ | Asset<br>Replacement<br>Fund<br>\$ | Lodge<br>Upgrade<br>Fund<br>\$ | Community<br>Silver<br>Trust Fund<br>\$ | Medifund<br>\$ | Programme<br>Fund<br>\$ | Financial<br>Assistance<br>Scheme<br>Fund<br>\$ | Asset<br>Capitalisation<br>Reserve<br>\$ | Total<br>\$       |
| <b>2024</b>                                                                             |                       |                        |                                    |                                |                                         |                |                         |                                                 |                                          |                   |
| At 1 January 2024                                                                       | 3,202,777             | 14,065,514             | 4,000,000                          | –                              | 1,429,637                               | 1,409,741      | 15,000                  | 119,196                                         | 1,946,669                                | 26,188,534        |
| Surplus/(deficit) and<br>total comprehensive<br>income/(loss) for the<br>financial year | 9,653,974             | –                      | –                                  | –                              | 1,961,072                               | 60             | –                       | (144)                                           | (386,291)                                | 11,228,671        |
| Transfer from<br>General Fund<br>to Building Fund                                       | (1,081,220)           | 1,081,220              | –                                  | –                              | –                                       | –              | –                       | –                                               | –                                        | –                 |
| Transfer from<br>General Fund<br>to Lodge Upgrade<br>Fund                               | (3,000,000)           | –                      | –                                  | 3,000,000                      | –                                       | –              | –                       | –                                               | –                                        | –                 |
| Grant received<br>during the<br>financial year                                          | –                     | –                      | –                                  | –                              | –                                       | 948,800        | –                       | 76,900                                          | –                                        | 1,025,700         |
| Utilisation of<br>restricted fund<br>recorded as<br>income in<br>General Fund           | –                     | –                      | –                                  | –                              | –                                       | (2,062,246)    | –                       | (133,193)                                       | –                                        | (2,195,439)       |
| At 31 December 2024                                                                     | <b>8,775,531</b>      | <b>15,146,734</b>      | <b>4,000,000</b>                   | <b>3,000,000</b>               | <b>3,390,709</b>                        | <b>296,355</b> | <b>15,000</b>           | <b>62,759</b>                                   | <b>1,560,378</b>                         | <b>36,247,466</b> |

The accompanying notes form an integral part of these financial statements.

**APEX HARMONY LODGE**

(Registered in Singapore under the Societies Act)

**STATEMENT OF CHANGES IN FUNDS (cont'd)****For the financial year ended 31 December 2024**

|                                                                                      | ← Unrestricted →      |                        |                                    | ← Restricted →                          |                |                         |                                                 |                                          |             |
|--------------------------------------------------------------------------------------|-----------------------|------------------------|------------------------------------|-----------------------------------------|----------------|-------------------------|-------------------------------------------------|------------------------------------------|-------------|
|                                                                                      | General<br>Fund<br>\$ | Building<br>Fund<br>\$ | Asset<br>Replacement<br>Fund<br>\$ | Community<br>Silver<br>Trust Fund<br>\$ | Medifund<br>\$ | Programme<br>Fund<br>\$ | Financial<br>Assistance<br>Scheme<br>Fund<br>\$ | Asset<br>Capitalisation<br>Reserve<br>\$ | Total<br>\$ |
| 2023                                                                                 |                       |                        |                                    |                                         |                |                         |                                                 |                                          |             |
| At 1 January 2023                                                                    | 6,946,147             | 13,000,000             | —                                  | 1,524,789                               | 468,267        | 115,000                 | —                                               | 2,090,740                                | 24,144,943  |
| Surplus/(deficit) and total<br>comprehensive income/(loss)<br>for the financial year | 1,322,144             | —                      | —                                  | 35,858                                  | 60             | (4,203)                 | (104)                                           | (370,878)                                | 982,877     |
| Transfer from General Fund to<br>Building Fund                                       | (1,065,514)           | 1,065,514              | —                                  | —                                       | —              | —                       | —                                               | —                                        | —           |
| Transfer from General Fund to<br>Asset Replacement Fund                              | (4,000,000)           | —                      | 4,000,000                          | —                                       | —              | —                       | —                                               | —                                        | —           |
| Transfer from CST Fund to<br>Asset Capitalisation Reserve                            | —                     | —                      | —                                  | (131,010)                               | —              | —                       | —                                               | 131,010                                  | —           |
| Transfer from Programme Fund<br>to Asset Capitalisation Reserve                      | —                     | —                      | —                                  | —                                       | —              | (95,797)                | —                                               | 95,797                                   | —           |
| Grant received during the<br>financial year                                          | —                     | —                      | —                                  | —                                       | 2,781,200      | —                       | 119,300                                         | —                                        | 2,900,500   |
| Utilisation of Medifund recorded<br>as income in General Fund                        | —                     | —                      | —                                  | —                                       | (1,839,786)    | —                       | —                                               | —                                        | (1,839,786) |
| At 31 December 2023                                                                  | 3,202,777             | 14,065,514             | 4,000,000                          | 1,429,637                               | 1,409,741      | 15,000                  | 119,196                                         | 1,946,669                                | 26,188,534  |

The accompanying notes form an integral part of these financial statements.

**APEX HARMONY LODGE**

(Registered in Singapore under the Societies Act)

**STATEMENT OF CASH FLOWS****For the financial year ended 31 December 2024**

|                                                                            | 2024<br>\$  | 2023<br>\$  |
|----------------------------------------------------------------------------|-------------|-------------|
| <b>Cash flows from operating activities</b>                                |             |             |
| Surplus for the financial year                                             | 11,228,671  | 982,877     |
| Adjustments for:                                                           |             |             |
| Depreciation of property, plant and equipment                              | 1,816,973   | 1,826,298   |
| Loss on property, plant and equipment disposed off                         | –           | 498         |
| Interest income                                                            | (638,374)   | (655,366)   |
| Amortisation of capital grant                                              | (303,132)   | (303,132)   |
| Interest expense - Leases                                                  | 54,708      | 42,934      |
| Operating cash flows before movements in working capital                   | 12,158,846  | 1,894,109   |
| Inventories                                                                | 2,482       | 20,877      |
| Receivables and deferred expenditure                                       | (3,754,510) | (476,912)   |
| Payables and deferred grant                                                | 658,429     | 69,564      |
| Net changes in Medifund                                                    | (1,113,446) | 941,414     |
| Net changes in Financial Assistance Scheme Fund                            | (56,293)    | 119,300     |
| <b>Net cash generated from operating activities</b>                        | 7,895,508   | 2,568,352   |
| <b>Cash flows from investing activities</b>                                |             |             |
| Purchases of property, plant and equipment (Note A)                        | (122,879)   | (410,018)   |
| Interest income                                                            | 638,374     | 655,366     |
| <b>Net cash generated from investing activities</b>                        | 515,495     | 245,348     |
| <b>Cash flows from financing activities</b>                                |             |             |
| Repayment of lease liability                                               | (496,505)   | (503,219)   |
| Interest expense - Leases                                                  | (54,708)    | (42,934)    |
| <b>Net cash used in financing activities</b>                               | (551,213)   | (546,153)   |
| <b>Net increase in cash and cash equivalents</b>                           | 7,859,790   | 2,267,547   |
| Cash and cash equivalents at beginning of financial year                   | 22,030,891  | 19,763,344  |
| <b>Cash and cash equivalents at end of financial year (Note 9)</b>         | 29,890,681  | 22,030,891  |
| <b>Note A</b>                                                              |             |             |
| Property, plant and equipment purchased during the financial year (Note 6) | 122,879     | 1,928,417   |
| Less: Acquired under lease arrangement                                     | –           | (1,518,399) |
|                                                                            | 122,879     | 410,018     |

The accompanying notes form an integral part of these financial statements.

**APEX HARMONY LODGE**

(Registered in Singapore under the Societies Act)

**NOTES TO THE FINANCIAL STATEMENTS****For the financial year ended 31 December 2024**

These notes form an integral part of and should be read in conjunction with the accompanying financial statements.

**1. General information**

Apex Harmony Lodge (the “Home”) is registered in the Republic of Singapore under the Societies Act 1966 (the “Societies Act”) and the Charities Act 1994 and other relevant regulations. Its principal place of activities is at 10 Pasir Ris Walk, Singapore 518240.

The objectives of the Home are:

- (a) to provide residential, respite facilities and community-based services for patients with dementia;
- (b) to provide medical, nursing, social, psychological, occupational and recreational activities for the persons; and
- (c) to provide psycho-social and educational support to family members and care-givers of the persons.

**2. Material accounting policies****a) Basis of preparation**

The financial statements, expressed in Singapore dollar (“\$”), which is also the functional currency of the Home, have been prepared in accordance with the Societies Act 1966, the Charities Act 1994 and other regulations (the “Charities Act and Regulations”) and Financial Reporting Standards in Singapore (“FRSs”) except for the departure from FRS 16 *Property, Plant and Equipment* which is permitted by FRS 1 *Presentation of Financial Statements* as disclosed in Note 4 to the financial statements. The financial statements have been prepared under the historical cost convention except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with FRSs requires the use of estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the financial year. Although these estimates are based on the Management Committee’s best knowledge of current events and actions and historical experiences and various other factors that are believed to be reasonable under the circumstances, actual results may ultimately differ from those estimates.

*Use of estimates and judgement*

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period or in the period of the revision and future periods if the revision affects both current and future periods. There are no areas requiring significant accounting judgement and key sources of estimation uncertainty except as disclosed in Note 4.

The carrying amounts of cash and cash equivalents, trade and other current receivables and payables approximate their respective fair values due to the relatively short-term maturity of these financial instruments.

2. Material accounting policies (cont'd)

a) Basis of preparation (cont'd)

*New and revised standards that are adopted*

In the current financial year, the Home has adopted all the new and revised FRSs and Interpretations of FRSs (“INT FRSs”) that are relevant to its operations and effective for the current financial year. Changes to the Home’s accounting policies have been made as required, in accordance with the transitional provisions in the respective FRSs and INT FRSs.

The adoption of these new/revised FRSs and INT FRSs did not have any material effect on the financial statements of the Home.

*New and revised standards not yet effective*

New standards, amendments to standards and interpretations that have been issued at the balance sheet date but are not yet effective for the financial year ended 31 December 2024 have not been applied in preparing these financial statements. None of these are expected to have a significant effect on the financial statements of the Home except as disclosed in Note 3.

b) Property, plant and equipment

Depreciation is charged so as to write off the cost of the assets over their estimated useful lives, using the straight-line method as follows:

|                                     | Years       |
|-------------------------------------|-------------|
| Leasehold building                  | 30 (Note 4) |
| Other property, plant and equipment | 5           |
| Building renovation                 | 10          |

The right-of-use asset included in leasehold property is depreciated over the lease term of 3 years.

c) Income recognition

*Service income*

The Home provides residential services for patients suffering from dementia. Such services are recognised as a performance obligation satisfied over time. Service income, comprising resident fees are recognised when services are rendered to the residents which is determined based on the period of residences at the Home.

*Donations*

Donations are recognised when received. If donations are received for a specific fund-raising or charity event where the entitlement to the donations are dependent upon the events and the event has not occurred, the donation received will be deferred as a liability until the event has been conducted.

d) Income taxes

The Home is a registered charity under the Charities Act and is exempted from income tax under the provisions of the Income Tax Act.

Apex Harmony Lodge

## 2. Material accounting policies (cont'd)

### e) Government grants and subsidies

Government grant or subsidy is recognised at its fair value where there is reasonable assurance that the grant or subsidy will be received and all attaching conditions will be complied with. When the grant or subsidy relates to an expense item, it is recognised in the statement of financial activities over the period necessary to match them on a systematic basis to the costs that it is intended to compensate. Where the grant relates to an asset, the fair value is recognised as asset capitalisation reserve on the balance sheet and is amortised to the statement of financial activities over the expected useful lives of the relevant assets by equal annual instalments.

### f) Funds

Unless specifically indicated, fund balances are not represented by any specific accounts, but are represented by all assets of the Home.

## 3. New or revised FRS and INT FRS issued at balance sheet date but not effective

### ***FRS 118 Presentation and Disclosure in Financial Statements ("FRS 118")***

FRS 118 will replace FRS 1 Presentation of Financial Statements for annual reporting period beginning on or after 1 January 2027, with earlier application permitted. It requires retrospective application with specific transition provisions.

The new standard introduces the following key requirements:

- Entities are required to classify all income and expenses into five categories in the statement of profit or loss, namely operating, investing, financing, discontinued operations and income tax categories. Entities are also required to present subtotals and totals for "operating profit", "profit or loss before financing and income taxes", and "profit or loss" in the statement of profit or loss.
- Management-defined performance measures (MPMs) are disclosed in a single note within the financial statements. This note includes details on how the measure is calculated, the relevance of the information provided to users, and a reconciliation to the most comparable subtotal specified by the FRSs.
- Enhanced guidance on aggregating and disaggregating information in financial statements. In addition, all entities are required to use the operating profit subtotal as the starting point for the statement of cash flows when presenting operating cash flows under the indirect method.

The Home is in the process of assessing the impact of the new standard on the primary financial statements and notes to the financial statements.

Apex Harmony Lodge

#### 4. Critical accounting judgements in applying entity's accounting policies

Management Committee is not aware of any judgement made that have a significant effect on the amounts recognised in the financial statements and key assumptions concerning the future made at the balance sheet date that have a significant risk of causing material adjustment to the carrying amounts of assets and liabilities within the next financial year except as discussed below.

##### *Depreciation of leasehold building*

The Home's leasehold building was custom-built for the operating activities of the Home. The building was built with grants from Ministry of Health ("MOH") and although the land lease tenure on which the Home is erected is 3-years renewable basis, the Management Committee believes that the Singapore Land Authority ("SLA"), the landlord, will continue to renew and extend the lease up to the building's useful life of 30 years. As mentioned in Note 10, the Home has also signed an undertaking with MOH to operate as a nursing home for 30 years. Based on the Management Committee's estimate, depreciation is provided on a straight line basis to write off the cost of the leasehold building over its estimated useful life of 30 years, and the depreciation of building renovation is over the estimated useful life of 10 years.

As the Home has no legal right to extend the lease period to 30 years, depreciating the leasehold building over 30 years is not in accordance with FRS 16 *Property, Plant and Equipment*, which requires consideration of the legal rights on the use of the asset in determining its useful life. As the Management Committee is of the view that depreciating the leasehold building over the land's legal lease period of 3 years would not reflect a fair presentation of the Home's financial position and financial performance, the departure from FRS 16 is permitted by FRS 1 *Presentation of Financial Statements*.

As at 31 December 2024, the carrying amount of the leasehold building is \$1,591,478 (2023: \$1,983,033) and the carrying amount of the building renovation is \$2,867,096 (2023: \$3,556,762). The lease agreement for the use of the leasehold land was renewed in 2023 and will expire in 2026.

Had the Home depreciated the leasehold building over its 3-year lease period which commenced in year 1999, the carrying amount of the leasehold building at 31 December 2024 would be \$Nil (2023: \$Nil) and the depreciation expense on the leasehold building for the financial year would be \$Nil (2023: \$Nil).

#### 5. Other subsidies

|                                    | <b>Total funds</b> |                  |
|------------------------------------|--------------------|------------------|
|                                    | <b>2024</b>        | <b>2023</b>      |
|                                    | <b>\$</b>          | <b>\$</b>        |
| Jobs Growth Incentive              | —                  | 2,557            |
| Community Care Salary Enhancement  | <b>1,064,431</b>   | 731,416          |
| Silver Support Scheme              | <b>244,907</b>     | 218,605          |
| Healthcare Productivity Fund       | —                  | 80,724           |
| Senior Management Associate Scheme | <b>19,568</b>      | 92,398           |
| Others                             | <b>440,412</b>     | 509,238          |
|                                    | <b>1,769,318</b>   | <b>1,634,938</b> |

Apex Harmony Lodge

**6. Property, plant and equipment**

|                                        | <b>Leasehold<br/>property<br/>\$</b> | <b>Other<br/>property,<br/>plant and<br/>equipment<br/>\$</b> | <b>Building<br/>renovation<br/>\$</b> | <b>Total<br/>\$</b> |
|----------------------------------------|--------------------------------------|---------------------------------------------------------------|---------------------------------------|---------------------|
| <b>2024</b>                            |                                      |                                                               |                                       |                     |
| <b>Cost</b>                            |                                      |                                                               |                                       |                     |
| At 1 January 2024                      | 13,265,006                           | 2,339,666                                                     | 6,892,871                             | 22,497,543          |
| Additions                              | –                                    | 122,879                                                       | –                                     | 122,879             |
| Modification                           | 11,499                               | –                                                             | –                                     | 11,499              |
| Disposals                              | –                                    | (28,776)                                                      | –                                     | (28,776)            |
| At 31 December 2024                    | <b>13,276,505</b>                    | <b>2,433,769</b>                                              | <b>6,892,871</b>                      | <b>22,603,145</b>   |
| <b>Accumulated depreciation</b>        |                                      |                                                               |                                       |                     |
| At 1 January 2024                      | 10,016,640                           | 1,996,587                                                     | 3,336,109                             | 15,349,336          |
| Depreciation for the<br>financial year | 902,049                              | 225,258                                                       | 689,666                               | 1,816,973           |
| Disposals                              | –                                    | (28,776)                                                      | –                                     | (28,776)            |
| At 31 December 2024                    | <b>10,918,689</b>                    | <b>2,193,069</b>                                              | <b>4,025,775</b>                      | <b>17,137,533</b>   |
| <b>Net carrying value</b>              |                                      |                                                               |                                       |                     |
| At 31 December 2024                    | <b>2,357,816</b>                     | <b>240,700</b>                                                | <b>2,867,096</b>                      | <b>5,465,612</b>    |
| <b>2023</b>                            |                                      |                                                               |                                       |                     |
| <b>Cost</b>                            |                                      |                                                               |                                       |                     |
| At 1 January 2023                      | 13,249,396                           | 2,173,367                                                     | 6,661,061                             | 22,083,824          |
| Additions                              | 1,518,399                            | 178,208                                                       | 231,810                               | 1,928,417           |
| Disposals                              | (1,502,789)                          | (11,909)                                                      | –                                     | (1,514,698)         |
| At 31 December 2023                    | 13,265,006                           | 2,339,666                                                     | 6,892,871                             | 22,497,543          |
| <b>Accumulated depreciation</b>        |                                      |                                                               |                                       |                     |
| At 1 January 2023                      | 10,624,344                           | 1,750,745                                                     | 2,662,149                             | 15,037,238          |
| Depreciation for the<br>financial year | 895,085                              | 257,253                                                       | 673,960                               | 1,826,298           |
| Disposals                              | (1,502,789)                          | (11,411)                                                      | –                                     | (1,514,200)         |
| At 31 December 2023                    | 10,016,640                           | 1,996,587                                                     | 3,336,109                             | 15,349,336          |
| <b>Net carrying value</b>              |                                      |                                                               |                                       |                     |
| At 31 December 2023                    | 3,248,366                            | 343,079                                                       | 3,556,762                             | 7,148,207           |

- (a) Other property, plant and equipment comprise furniture and fittings, beds and beddings, housekeeping and medical equipment, occupational therapy, laundry equipment, kitchen utensils and office equipment.
- (b) Included in property, plant and equipment is right-of-use asset of \$766,338 (2023: \$1,265,334) (Note 24).

Apex Harmony Lodge

**7. Deferred expenditure**

This represents the fees paid for the use of IngoT system.

**8. Receivables**

|                                                                       | 2024<br>\$ | 2023<br>\$ |
|-----------------------------------------------------------------------|------------|------------|
| Third parties                                                         | 121,497    | 182,983    |
| Less: Allowance for expected credit losses                            |            |            |
| Balance at beginning of financial year                                | (87,980)   | (73,180)   |
| Allowance for impairment - lifetime ECL (credit-impaired)             | (579)      | (15,161)   |
| Reversal of allowance for impairment - lifetime ECL (credit-impaired) | 19,495     | —          |
| Receivables written off                                               | 3,239      | 361        |
| Balance at end of financial year                                      | (65,825)   | (87,980)   |
| Net                                                                   | 55,672     | 95,003     |
| Grant receivables                                                     |            |            |
| - Community Silver Trust (Note 17)                                    | 3,151,301  | 764,960    |
| - Goods and Service Tax Grant                                         | 820,046    | 14,765     |
| - Others                                                              | 771,641    | 166,039    |
|                                                                       | 4,742,988  | 945,764    |
| Sundry receivables                                                    | 177,077    | 164,764    |
| Prepayment                                                            | 25,534     | 9,310      |
| Interest receivables                                                  | 22,128     | 14,128     |
|                                                                       | 5,023,399  | 1,228,969  |

**9. Cash and cash equivalents**

|                                                                       | 2024<br>\$ | 2023<br>\$ |
|-----------------------------------------------------------------------|------------|------------|
| Cash and bank balances                                                | 13,879,748 | 3,543,565  |
| Fixed deposits                                                        | 16,030,943 | 18,507,336 |
| Cash and cash equivalents as presented on balance sheet               | 29,910,691 | 22,050,901 |
| Less: Fixed deposits pledged                                          | (20,010)   | (20,010)   |
| Cash and cash equivalents for presentation on statement of cash flows | 29,890,681 | 22,030,891 |

Apex Harmony Lodge

**10. Deferred grant**

|                                                                                       | 2024<br>\$       | 2023<br>\$       |
|---------------------------------------------------------------------------------------|------------------|------------------|
| <b>Capital grant:</b>                                                                 |                  |                  |
| Balance at beginning of financial year                                                | 9,218,213        | 9,218,213        |
|                                                                                       |                  |                  |
| <b>Less: Accumulated amortisation recognised in statement of financial activities</b> |                  |                  |
| Balance at beginning of financial year                                                | 7,702,547        | 7,399,415        |
| Amortisation for the financial year                                                   | 303,132          | 303,132          |
|                                                                                       |                  |                  |
| Balance at end of financial year                                                      | 8,005,679        | 7,702,547        |
|                                                                                       |                  |                  |
| <b>Net carrying amount</b>                                                            | <b>1,212,534</b> | <b>1,515,666</b> |
|                                                                                       |                  |                  |
| These represent:                                                                      |                  |                  |
| Non-current                                                                           | 909,402          | 1,212,534        |
| Current                                                                               | 303,132          | 303,132          |
|                                                                                       |                  |                  |
|                                                                                       | <b>1,212,534</b> | <b>1,515,666</b> |

The capital grant is disbursed on the condition that the Home operates as a nursing home for the duration of 30 years from 1998 as stipulated in the letter of undertaking to the Ministry of Health.

**11. Lease liability**

|             | 2024<br>\$     | 2023<br>\$       |
|-------------|----------------|------------------|
| Non-current | 272,772        | 789,615          |
| Current     | 524,155        | 492,318          |
|             |                |                  |
| Total       | <b>796,927</b> | <b>1,281,933</b> |

Reconciliation of movements of lease liability to cash flows arising from financing activities:

|                                    | Lease liability<br>2024<br>\$ | 2023<br>\$       |
|------------------------------------|-------------------------------|------------------|
| Balance as at 1 January            | 1,281,933                     | 266,753          |
| Changes from financing cash flows: |                               |                  |
| - Repayments                       | (496,505)                     | (503,219)        |
| - Interest paid                    | (54,708)                      | (42,934)         |
| Non-cash changes:                  |                               |                  |
| - Interest expense - Leases        | 54,708                        | 42,934           |
| - Modification - Leases            | 11,499                        | —                |
| - Addition of new lease            | —                             | 1,518,399        |
|                                    |                               |                  |
| Balance at 31 December             | <b>796,927</b>                | <b>1,281,933</b> |

## Apex Harmony Lodge

## 12. Payables

|                                | 2024<br>\$       | 2023<br>\$       |
|--------------------------------|------------------|------------------|
| Resident's fee deposits        | 446,666          | 428,081          |
| Contract liabilities*          | 146,618          | 71,915           |
| Accrued operating expenses     | 664,819          | 620,402          |
| Goods and Service Tax payables | 623,138          | –                |
| Provision for unutilised leave | 84,598           | 108,125          |
| Sundry payables                | 256,110          | 294,488          |
| Funds received in advance      | 64,065           | 104,574          |
|                                | <b>2,286,014</b> | <b>1,627,585</b> |

Contract liabilities as at 1 January 2023 amounted to \$86,800.

## 13. General Fund

|                                              | 2024<br>\$       | 2023<br>\$       |
|----------------------------------------------|------------------|------------------|
| Balance at beginning of financial year       | 3,202,777        | 6,946,147        |
| Surplus during the financial year            | 9,653,974        | 1,322,144        |
| Transfer to Building Fund (Note 14)          | (1,081,220)      | (1,065,514)      |
| Transfer to Asset Replacement Fund (Note 15) | –                | (4,000,000)      |
| Transfer to Lodge Upgrade Fund (Note 16)     | (3,000,000)      | –                |
| Balance at end of financial year             | <b>8,775,531</b> | <b>3,202,777</b> |

## 14. Building Fund

|                                        | 2024<br>\$        | 2023<br>\$        |
|----------------------------------------|-------------------|-------------------|
| Balance at beginning of financial year | 14,065,514        | 13,000,000        |
| Transfer from General Fund (Note 13)   | 1,081,220         | 1,065,514         |
| Balance at end of financial year       | <b>15,146,734</b> | <b>14,065,514</b> |

The Building Fund is for the purpose of building replacement.

## 15. Asset Replacement Fund

|                                        | 2024<br>\$       | 2023<br>\$       |
|----------------------------------------|------------------|------------------|
| Balance at beginning of financial year | 4,000,000        | –                |
| Transfer from General Fund (Note 13)   | –                | 4,000,000        |
| Balance at end of financial year       | <b>4,000,000</b> | <b>4,000,000</b> |

Asset replacement fund is for the purpose of repair and maintenance of the building and equipment.

Apex Harmony Lodge

**16. Lodge Upgrade Fund**

|                                        | <b>2024</b>      | <b>2023</b> |
|----------------------------------------|------------------|-------------|
|                                        | <b>\$</b>        | <b>\$</b>   |
| Balance at beginning of financial year | –                | –           |
| Transfer from General Fund (Note 13)   | <b>3,000,000</b> | –           |
| Balance at end of financial year       | <b>3,000,000</b> | –           |

The Lodge Upgrade Fund is for the purpose of enhancing the Lodge's facilities and operations.

**17. Community Silver Trust Fund**

On 20 August 2014, the Home signed a Funding Agreement with the Trustees of the Community Silver Trust (“CST”). The CST is administered by Agency for Integrated Care (“AIC”) but managed by the Ministry of Health (“MOH”) on behalf of the Trustees. CST provides a matching grant one dollar for every donation dollar raised by eligible organisations with proper governance and whose programmes are aligned with the Government’s long-term vision for the Intermediate and Long Term Care (“ILTC”).

The objective of the CST is to encourage donations and provide additional resources for the service providers in the ILTC sector to enhance their capabilities to provide value-added services to achieve higher quality care and enhance the affordability of step-down care for service users and patients.

The duration of the Funding Agreement signed was for a period of 5 years, with effect from 1 April 2019 to 31 March 2024. The Funding Agreement was renewed with effect from 1 April 2024 to 31 March 2029.

The CST Fund movements during the financial year are as follows:

|                                                    | <b>2024</b>      | <b>2023</b> |
|----------------------------------------------------|------------------|-------------|
|                                                    | <b>\$</b>        | <b>\$</b>   |
| Balance at beginning of financial year             | <b>1,429,637</b> | 1,524,789   |
| Income                                             | <b>2,735,620</b> | 415,681     |
| Expenditure                                        | <b>(774,548)</b> | (379,823)   |
| Surplus during the financial year                  | <b>1,961,072</b> | 35,858      |
| Transfer to Asset Capitalisation Reserve (Note 21) | –                | (131,010)   |
| Balance at end of financial year                   | <b>3,390,709</b> | 1,429,637   |

Grant income is recognised when attaching conditions are complied with and recoverability of the grant receipts is reasonably assured. As at 31 December 2024, CST grants receivable of \$3,151,301 (2023: \$764,960) represents receivable due from MOH. Upon receipt of the grants, the Home is required to fully utilise the grant receipts within 3 to 5 years. In the event that the CST Fund are not fully utilised by end of 5 years subsequent to receiving the grants, the Home may be required to return any unutilised portion of the grants. There are no grants received that have expired by 31 December 2024.

Apex Harmony Lodge

**18. Medifund**

|                                                                                            | 2024<br>\$     | 2023<br>\$       |
|--------------------------------------------------------------------------------------------|----------------|------------------|
| Balance at beginning of financial year                                                     | 1,409,741      | 468,267          |
| Net surplus during the financial year                                                      | 60             | 60               |
| Grant receipts during the financial year                                                   | 948,800        | 2,781,200        |
| Utilisation of grant receipts recorded as income in General Fund during the financial year | (2,062,246)    | (1,839,786)      |
| Balance at end of financial year                                                           | <u>296,355</u> | <u>1,409,741</u> |

The Medifund is a grant from the Medical Endowment Fund (“MEF”) set up by the government under the Medical Elderly Care Endowment Act 2000 to assist in the payment of medical care for needy Singaporeans. For the purposes of any written law in Singapore, all monies in the Medifund account are deemed not to form part of the property of the Home if it goes into voluntary or compulsory liquidation. In such event, the monies shall be vested in and paid into the MEF.

Grant income that have been approved for utilisation in the financial year are recognised as income in General Fund during the financial year. Grant receipts are recorded as fund movements and are retained in the Medifund.

Net income represents interest income, bank charges and other incidental items during the financial year.

**19. Programme Fund**

|                                                    | 2024<br>\$    | 2023<br>\$    |
|----------------------------------------------------|---------------|---------------|
| Balance at beginning of financial year             | 15,000        | 115,000       |
| Expenditure                                        | –             | (4,203)       |
| Deficit during the financial year                  | –             | (4,203)       |
| Transfer to Asset Capitalisation Reserve (Note 21) | –             | (95,797)      |
| Balance at end of financial year                   | <u>15,000</u> | <u>15,000</u> |

(a) The funding are from Lien Foundation, Singapore, for the following programmes:

- (i) To support a transformational exercise to **remodel** Apex Harmony Lodge and to strengthen its psychosocial capabilities and expertise, coupled with environmental enhancements to the existing facilities, and strengthening its linkages with the wider community. The strategic intent of this project is to influence and uplift care standards in Singapore’s nursing homes: by demonstrating how an existing residential care facility can be remodelled to deliver engaging contents and enlivening living environments.
- (ii) To implement **Namaste Care** for largely bed bound residents with advanced dementia. Key objectives of this programme are to provide comfort and reduce pain using non-pharmaceutical approach and creating a sensory-stimulating environment for residents with advanced dementia.

The funding for Lien Foundation has been fully utilised during the financial year ended 31 December 2023.

- (b) Included in the fund is funding of \$15,000 from Community Foundation of Singapore for the programme Connected, enabled and engaged: SL (Supported Living) Community.

Apex Harmony Lodge

**20. Financial Assistance Scheme Fund**

|                                                                                               | 2024<br>\$    | 2023<br>\$     |
|-----------------------------------------------------------------------------------------------|---------------|----------------|
| Balance at beginning of financial year                                                        | 119,196       | –              |
| Deficit during the financial year                                                             | (144)         | (104)          |
| Grant receipts during the financial year                                                      | 76,900        | 119,300        |
| Utilisation of grant receipts recorded as income in<br>General Fund during the financial year | (133,193)     | –              |
| Balance at end of financial year                                                              | <u>62,759</u> | <u>119,196</u> |

The Financial Assistance Scheme (“FAS”) was introduced in March 2011 to support a small group of needy Permanent Residents (“PRs”) who are on the Medical Fee Exemption Card or ComCare Long-Term Assistance for their subsidised ILTC bills incurred at some Medifund-accredited nursing homes, community hospitals, chronic sick hospitals and inpatient hospices.

In September 2023, FAS was expanded to support more needy PRs with their healthcare bills, especially those with Singapore Citizen family members, in both public healthcare institution and ILTC settings.

For the purposes of any written law in Singapore, all monies in the FAS account are deemed not to form part of the property of the Home if it goes into voluntary or compulsory liquidation. In such event, the monies shall be vested in and paid to MOH.

Grant income that have been approved for utilisation in the financial year are recognised as income in General Fund during the financial year. Grant receipts are recorded as fund movements and are retained in the FAS fund.

Deficit represents bank charges during the financial year.

**21. Asset Capitalisation Reserve**

|                                              | 2024<br>\$       | 2023<br>\$       |
|----------------------------------------------|------------------|------------------|
| Balance at beginning of financial year       | 1,946,669        | 2,090,740        |
| Amortisation of Asset Capitalisation Reserve | (386,291)        | (370,878)        |
| Deficit during the financial year            | (386,291)        | (370,878)        |
| Transfer from CST Fund (Note 17)             | –                | 131,010          |
| Transfer from Programme Fund (Note 19)       | –                | 95,797           |
| Balance at end of financial year             | <u>1,560,378</u> | <u>1,946,669</u> |

Asset Capitalisation Reserve comprises transfers made from CST Fund (Note 17) and Programme Fund (Note 19) and upon receipt of grants which were utilised for property, plant and equipment. Transfers were made to the Asset Capitalisation Reserve when amounts were utilised for purchases of property, plant and equipment using funds from CST Fund and Programme Fund. The Asset Capitalisation Reserve is amortised over the useful lives of the related assets and transferred to the statement of financial activities to match the depreciation of the assets purchased with the related donations and grants.

Apex Harmony Lodge

## 22. Tax deductible donations

During the financial year, the Home issued tax deductible receipts for donations collected of \$95,401 (2023: \$169,067).

## 23. Staff costs

|                                                | <b>Total funds</b> |             |
|------------------------------------------------|--------------------|-------------|
|                                                | <b>2024</b>        | <b>2023</b> |
|                                                | <b>\$</b>          | <b>\$</b>   |
| <b>Key management personnel</b>                |                    |             |
| Salaries and related costs                     | <b>765,638</b>     | 808,842     |
| Contributions to defined contribution plan     | <b>57,976</b>      | 55,835      |
|                                                | <b>823,614</b>     | 864,677     |
| <b>Other staff</b>                             |                    |             |
| Salaries and related costs                     | <b>4,031,004</b>   | 4,070,344   |
| Contributions to defined contribution plan     | <b>321,387</b>     | 363,649     |
| Skill Development Levy and Foreign Worker Levy | <b>698,027</b>     | 727,390     |
|                                                | <b>5,050,418</b>   | 5,161,383   |
| <b>Total</b>                                   | <b>5,874,032</b>   | 6,026,060   |
| <b>Other staff</b>                             |                    |             |
| Staff allowances                               | <b>104,170</b>     | 100,446     |

The Home had 155 (2023: 146) employees at 31 December 2024.

Key management personnel are the Chief Executive Officer and the Senior Officers having authority and responsibility for planning, directing and controlling the activities of the Home, directly or indirectly. During the financial year, there are 4 personnels (2023: 4 personnels) who received more than \$100,000 and 1 personnel (2023: nil) who received less than \$100,000 in salaries, bonuses and CPF contributions.

## 24. Leases

### *Nature of the Home's leasing activities*

The Home leases land from Singapore Land Authority. The lease has a tenure of three years. The lease payments are fully subsidised by Ministry of Health.

In addition, the Home leases certain office equipment of 1 month to 5 years. These leases are low-value items. The Home has elected not to recognise right-of-use assets for these leases.

The maturity analysis of the lease liability is disclosed in Note 26(b).

Apex Harmony Lodge

**24. Leases (cont'd)**

Information about leases for which the Home is a lessee is presented below:

*Amounts recognised in the balance sheet*

The carrying amount of right-of-use assets are as follows:

|                                                                     | 2024<br>\$ | 2023<br>\$ |
|---------------------------------------------------------------------|------------|------------|
| Classified within property, plant and equipment<br>- Leasehold land | 766,338    | 1,265,334  |
| Modification to right-of-use assets                                 | 11,499     | —          |
| Additions to right-of-use assets                                    | —          | 1,518,399  |

*Amounts recognised in the statement of financial activities*

|                                                                       | 2024<br>\$ | 2023<br>\$ |
|-----------------------------------------------------------------------|------------|------------|
| Depreciation charge for the financial year<br>- Leasehold land        | 510,495    | 503,531    |
| Lease expense not included in the measurement of<br>lease liabilities |            |            |
| Lease expense – low value assets leases                               | 18,481     | 18,481     |
| Interest expense on lease liability                                   | 54,708     | 42,934     |

During the financial year, the total cash flow for leases amounted to \$569,694 (2023: \$564,634).

**25. Related party transactions**

Other than disclosed elsewhere in the financial statements, the following are the related party transactions during the financial year between the Home and related parties on terms agreed by the parties concerned.

|                                                                                  | 2024<br>\$ | 2023<br>\$ |
|----------------------------------------------------------------------------------|------------|------------|
| <b>With members of the Management Committee and<br/>key management personnel</b> |            |            |
| Tax deductible donations received                                                | —          | 1,000      |
| Non-tax deductible donations received                                            | —          | 700        |

Apex Harmony Lodge

26. Financial instruments

a) Categories of financial instruments

The financial instruments at their carrying amounts as at the balance sheet date are as follows:

|                                         | 2024<br>\$ | 2023<br>\$ |
|-----------------------------------------|------------|------------|
| <i>Financial assets</i>                 |            |            |
| Financial assets at amortised cost      | 34,908,556 | 23,270,560 |
| <i>Financial liabilities</i>            |            |            |
| Financial liabilities at amortised cost | 2,164,522  | 2,624,904  |

b) Financial risk management

The Home does not have a formal overall risk management programme but the Management Committee reviews the financial risks on a periodic basis.

*Interest rate risk*

The Home’s exposure to interest rate risk is minimal as the impact of interest rate fluctuations on its fixed deposits are insignificant and the Home has no liabilities or other assets that are interest bearing or earning, respectively.

*Foreign currency risk*

The Home has no exposure to any foreign currency risk as its transactions, assets and liabilities are denominated in its functional currency.

*Credit risk*

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting to financial loss to the Home. For other financial assets (including cash and cash equivalents), the Home minimises credit risk by dealing with high credit counterparties.

The Home’s exposure to credit risk arises from the failure of a resident to settle its financial and contractual obligations to the Home, as and when they fall due. The Management Committee manages this risk by limiting the aggregate financial exposure to any individual resident.

Apex Harmony Lodge

**26. Financial instruments (cont'd)****b) Financial risk management (cont'd)*****Credit risk (cont'd)***

The following sets out the Home's internal credit evaluation practices and basis for recognition and measurement of expected credit losses ("ECL"):

| <b>Description of evaluation of financial assets</b>                                                                                                                                                  | <b>Basis for recognition and measurement of ECL</b> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------|
| Counterparty has a low risk of default and does not have any past due amounts                                                                                                                         | 12-month ECL                                        |
| Contractual payments are more than 30 days past due or where there has been a significant increase in credit risk since initial recognition                                                           | Lifetime ECL - not credit-impaired                  |
| Contractual payments are more than 60 days past due and there is evidence of credit impairment                                                                                                        | Lifetime ECL - credit-impaired                      |
| There is evidence indicating that the Home has no reasonable expectation of recovery of payments such as when the debtor has been placed under liquidation or has entered into bankruptcy proceedings | Write-off                                           |

Movements in credit loss allowance for receivables - third parties are disclosed in Note 8.

The credit loss exposure for cash and cash equivalents and other receivables are immaterial as at 31 December 2024 and 31 December 2023.

***Receivables - third parties***

The Home has applied the simplified approach by using a provision matrix to measure the lifetime expected credit loss allowance. The Home has measured credit loss exposure based on historical credit loss experience, based on past due status of the trade receivables, adjusted as appropriate to reflect the current conditions and estimates of future economic conditions. Accordingly, the credit risk profile of receivables is presented based on their past due status in terms of the provision matrix.

|                         | <b>Months past due</b> |                      |                      |                |
|-------------------------|------------------------|----------------------|----------------------|----------------|
|                         | <b>0 to 3 months</b>   | <b>3 to 6 months</b> | <b>Over 6 months</b> | <b>Total</b>   |
|                         | <b>\$</b>              | <b>\$</b>            | <b>\$</b>            | <b>\$</b>      |
| <b>2024</b>             |                        |                      |                      |                |
| ECL rate                | <b>0%</b>              | <b>0%</b>            | <b>62%</b>           |                |
| Gross trade receivables | <b>13,273</b>          | <b>2,817</b>         | <b>105,407</b>       | <b>121,497</b> |
| Loss allowance          | <b>—</b>               | <b>—</b>             | <b>65,825</b>        | <b>65,825</b>  |

Apex Harmony Lodge

**26. Financial instruments (cont'd)****b) Financial risk management (cont'd)***Credit risk (cont'd)**Receivables - third parties (cont'd)*

|                         | Months past due        |                        |                        |             |
|-------------------------|------------------------|------------------------|------------------------|-------------|
|                         | 0 to 3<br>months<br>\$ | 3 to 6<br>months<br>\$ | Over 6<br>months<br>\$ | Total<br>\$ |
| 2023                    |                        |                        |                        |             |
| ECL rate                | 0%                     | 0%                     | 59%                    |             |
| Gross trade receivables | 26,085                 | 7,552                  | 149,346                | 182,983     |
| Loss allowance          | —                      | —                      | 87,980                 | 87,980      |

*Liquidity risk*

In the management of liquidity risk, the Home monitors and maintains a level of cash and cash equivalents deemed adequate by the Management Committee to finance the Home's operations and mitigate the effects of fluctuations in cash flows.

The table below summarises the maturity profile of the Home's non-derivative financial liabilities at the balance sheet date based on contractual undiscounted repayment obligations.

|                                         | 2024                    |                       |             | 2023                    |                       |             |
|-----------------------------------------|-------------------------|-----------------------|-------------|-------------------------|-----------------------|-------------|
|                                         | 1 year<br>or less<br>\$ | 1 to 5<br>years<br>\$ | Total<br>\$ | 1 year<br>or less<br>\$ | 1 to 5<br>years<br>\$ | Total<br>\$ |
| Payables (excluding<br>lease liability) | 1,367,595               | —                     | 1,367,595   | 1,342,971               | —                     | 1,342,971   |
| Lease liability                         | 551,636                 | 275,818               | 827,454     | 546,575                 | 819,863               | 1,366,438   |

**c) Fair values**

The carrying amounts of financial assets and liabilities recorded in the financial statements of the Home approximate their fair values.

**27. Fund management**

The Home's objectives when managing its funds are to safeguard and to maintain adequate working capital to continue as a going concern and to develop its principal activities over the longer term through the fees received from residents, donations and significant support in various form of government funding and subsidies.

No changes were made to the Home's fund management objectives or policies during the financial years ended 31 December 2024 and 31 December 2023.

**28. Authorisation of financial statements**

The financial statements of the Home for the financial year ended 31 December 2024 were authorised for issue in accordance with a resolution of the Management Committee dated 11 March 2025.